NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 1 of 16



EVERSURCE

Electric Sector Modernization Plan

MA DPU Filing Overview





Climate Law Requirements and ESMP Contents

- The Grid Modernization Advisory Council (GMAC) and Electric Sector Modernization Plan (ESMP) system was set in place by Climate Law in 2022
- The Climate Law requires that the state's EDCs prepare ESMPs to proactively upgrade the distribution system and meet multiple objectives, including:
 - 1. Improve grid reliability, communications, and resiliency;
 - 2. Enable increased, timely adoption of renewable energy and DERs;
 - 3. Promote energy storage and electrification technologies for decarbonization;
 - 4. Prepare for climate-driven impacts on T&D systems;
 - 5. Accommodate transportation and building electrification, and other new loads; and
 - 6. Minimize or mitigate impacts on ratepayers, including environmental justice communities

ESMP Contents

- 1.0 Executive Summary
- 2.0 Compliance with the EDC requirements outlined in the 2022 Climate Act
- 3.0 Stakeholder Engagement
- 4.0 Current State of the Distribution System
- 5.0 5- and 10-Year Electric Demand Forecast
- 6.0 5- and 10-Year Planning Solutions: Building for the Future
- 7.0 5-year Electric Sector Modernization Plan
- 8.0 2035 2050 Policy Drivers: Electric Demand Assessment
- 9.0 2035 2050 solution set Building a Decarbonization Future
- 10.0 Reliable and Resilient Distribution System
- 11.0 Integrated Gas-Electric Planning
- 12.0 Workforce, Economic, and Health Benefits
- 13.0 Conclusion
- 14.0 Appendix

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 3 of 16

EVERSURCE

Greenhouse Gas Emission Goal

MASSACHUSETTS' GOAL: Reduce carbon emissions by at least 85% by 2050



Sector Greenhouse Gas Emission as Shares of Massachusetts Economywide Total



Note: 1990 through 2019 reflect full-year historical data. Source: Massachusetts Executive Office of Energy and Environmental Affairs

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 4 of 16

EVERSURCE

Household Electrification

Typical Household Today:

700 kWh/month

Lighting, appliances, air conditioning (seasonal) Heating likely from natural gas, oil or propane 700 kWh

Future Typical Household:

1,400-2,400 kWh/month

Lighting, appliances, cooling with air-source heat pump (efficiency gain of -100 kWh by replacing AC)	600 kWh
First electric vehicle	400 kWh
Second electric vehicle	400 kWh
Summer Average Energy Consumption	1,400 kWh
Heat pump	1,000 kWh
Winter Average Energy Consumption	2,400 kWh

By 2050, the average household will use almost three and a half times the amount of electricity on average than it did in 2023.

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 5 of 16



Enablement Overview

Eversource's Plan ENHANCES THE GRID & ENABLES CLEAN ENERGY



Increases available electrification hosting capacity by 180% over the next decade



Supports the adoption of 2.5 million electric vehicles statewide, 60% of the state's 2050 goals



Allows for the **adoption of 1 million heat pumps,** 70% state's 2050 goal in the Company's service territory



Enables 5.8 GW of solar, exceeding the state's 2040 goals, and reaching over 60% of the state's 2050 goals

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 6 of 16

EVERSURCE

Planned Core Investments:

Investment Plan

FIVE-YEAR PLAN INCLUDES \$5.5B IN PLANNED AND \$0.6B IN PROPOSED INVESTMENTS



Note: Proposal also includes 5-year OPEX of \$44m for Grid Mod, \$117m for EV, and \$50m for low income solar

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 7 of 16

EVERSURCE

ESMP Investment Drivers

20% INCREASE IN DEMAND BY 2033 AND 150% BY 2050

10-Year plan meets 85% of 2050 goals (no change relative to GMAC version)



NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 8 of 16



Scenario Forecasts

PROVIDED NEW SCENARIOS OF LOAD, GENERATION, AND ENERGY STORAGE

In addition to All Options "Baseline" scenario submitted to GMAC in the initial draft

- Electric Vehicle scenarios include assessment of higher adoption rates and increasing range of managed charging from 20% to 75% with about 300 MW lower demand with 20% managed charging
- Heating electrification scenarios include assessment of slower adoption of heat pumps, various level of continued reliance on fossil fuel heating as well as demand response with about 2 GW lower electric demand with slower adoption of heat pumps and focused initially on partial heat pump solutions
- Overall goal is to provide increased transparency to stakeholders on demand and associated infrastructure costs
- Impact of storage more on increased solar enablement (~2 GW) than on demand reduction

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 9 of 16



Policy Recommendations

ADDITIONAL POLICY RECOMMENDATIONS TO WORK IN CONCERT WITH INFRASTRUCTURE UPGRADES

- 1. Increasing locational incentives to drive up at least 25% penetration of ground source heat pumps
- 2. Drive toward 100% deep-energy retrofits
- 3. Retain about 15% hybrid heating
- 4. Incentivize at-work charging and charge management programs to achieve at least 20% reduction in EV demand
- 5. Mandate solar plus storage installations with a minimum 25% curtailment of solar
- 6. Mandate future ground mounted solar growth in planned and proposed CIP infrastructure areas

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 10 of 16



Resiliency

INCLUDES NEW METRIC, PLAN, AND QUANTITATIVE BENEFIT ASSESSMENT

 Adoption of All-In SAIDI metric, \$45M/year ten-year – hardening circuit prioritization based on zones most impacted by outages over a four-year period (over 21k events)



Hardening targeted at zones that derive the largest reduction in All-In SAIDI



Range of hardening plans specific to impacted zones

Scenario	ERP Cat	Peak Out	Crews	Low	High	
1	1	700,000	2,000	22,975,687	91,902,748	
2	1	400,000	800	10,095,581	40,382,325	
3	2	300,000	1,000	13,070,143	26,140,285	
4	2	150,000	500	6,287,578	12,575,156	
5	3	100,000	600	4,115,980	20,579,901	
6	3	75,000	400	4,430,399	22,151,995	
7	4	50,000	350	1,881,929	18,819,290	
8	4	25,000	200	432,357	4,323,568	

Detailed quantification of storm cost and customer interruption avoidance savings

20 Year Benefit Range: \$418M - \$1.5B

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 11 of 16

Gas Electric Coordinated Planning

PROPOSED NEW TEN STEP INTEGRATED ENERGY PLAN (IEP)

- Electrification feasibility assessment includes a phased approach to integrated energy planning
- Community decarbonization plan central to successful implementation
- LDC/EDC joint working group within Eversource will be expanded to include National Grid and Unitil in subsequent phases
- Detailed modeling-based ten-step electrification feasibility assessment includes: selection of study area, identification of specific gas investments for deferral, detailed electric system planning studies, identification of planning solutions, and targeted community based clean energy programs



NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 12 of 16



DER Providing Grid Services

DER CONTROLLED BY EVERSOURCE TO ADDRESS REAL TIME GRID NEEDS IN **VIRTUAL POWER PLANT (VPP) CONFIGURATION**

- 1. Real Time Grid Constraint. Local load at risk due to overload, or over/under voltage or ISO requires local DER dispatch to address transmission constraints
- 2. Coordinated Dispatch. Eversource dispatcher calls upon VPP in the affected local area
- 3. VPP Responds. Discharge Battery, call Demand Response or reduce charging demand, change Inverter settings to provide voltage, current or frequency support
- 4. Constraint Alleviated. VPP action addresses issue



Grid Constraint (Overload, poor power quality, ISO required local action)



(2) H **Eversource Control** Room (24x7 management of power flow to ensure reliable service)

3

VPP (Aggregated Solar, Batteries, Demand Response, Managed Charging)

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 13 of 16



Value of Grid Flexibility

FOUR USE CASES FOR DER CONTROLLED BY EVERSOURCE TO ADDRESS REAL TIME GRID NEEDS

	Bridge to Wires	Non-Traditional Infrastructure	Flexible Interconnection	Grid Services Solution
Distribution Line Deferral	X	X		X
Volt VAR Optimization				X
Lower Interconnection Cost			Х	
Increase Hosting Capacity			Х	
Reduce Real-Time Operations Risk	X	X		X
Microgrid Support				X

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 14 of 16



Net Benefits Analysis

WEST MONROE PARTNERS ANALYSIS DETAILS BENEFITS OF INCREMENTAL ESMP INVESTMENTS

Quantified benefits for new CIP, EV expansion, Low-Income Solar and Resiliency; and provided qualitative benefits for Grid Mod Technology



NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 15 of 16



Stakeholder Engagement Overview

Build Shared Understanding

- Establish a foundation of understanding regarding the electric grid, the Commonwealth's net zero goals, and the overall need for clean energy infrastructure and upgrades to our grid.
- Recognize and understand historical inequalities and ongoing disparities by listening to the voices of our most vulnerable customers and communities

Develop Collaboration and Trust

- Enable conversations with stakeholders to discuss the insights and initiatives required to deliver the next generation grid and clean energy transition in ways that are relevant to and benefit them.
- Work to ensure our stakeholders feel respected, find ways to positively engage with communities, and improve our processes to better understand and serve the needs of our customers.

Continuous Outreach and Engagement

- Tailor stakeholder engagement plans around specific clean energy infrastructure projects and elicit feedback and identify priorities of the host communities.
- Continue to engage with stakeholders about necessary upgrades to the grid and discuss the outcomes and benefits they will deliver

NSTAR Electric Company d/b/a Eversource Energy D.P.U. 24-10 Attachment DPU-Common-7-2 Page 16 of 16

Empowering our Communities

Community Engagement Stakeholder Advisory Group



- Co-chaired by an EDC and a CBO (voted upon by CESGAG members)
- Meetings will be professionally facilitated

- **Co-Develop a Community Engagement Framework** with communities to guide the EDCs for large clean energy projects that will include best ways to engage communities about proposed projects and solicit their feedback.
- Help to facilitate an evolving feedback loop with communities and prioritize the voices of disadvantaged communities in clean energy project decisions that impact them.
- Enable continuous constructive engagement geared towards making the process of implementing the ESMP more transparent and increasing EDC accountability to impacted stakeholders
- Ensure historical obstacles to stakeholder engagement such as language barriers or the location/time of engagement sessions are acknowledged and addressed to ensure the widest possible level of community participation